tharsus

### Commercialisation of your idea or prototype

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# tharsus.co.uk

Tharsus is a designer and manufacturer of Advances Machines & Robots (AMR's).

We help businesses create strategic AMR's that generate new revenue streams.

Our unique operating model makes Tharsus highly distinctive. It is a genuinely unique combination of processes, toolkit, methodology and behaviour. It is our fundamental innovation that sets us apart. It drives everything we do.

Partnership lies at the heart of how we work. We navigate our customers from the idea for their new AMR, through commercial clarity, technology strategy, development, and delivery of world class value added manufacturing.

- 300+ colleagues
- 50 year heritage
- 3 development and manufacturing sites totalling 170,000 sqft
- Developing Strategic Machines for global brands
- Business outcomes for our customers in excess of £2bn
- £60m+ revenue

### **Accreditations**

Winner 2020 Employer of the year

Listed #74 Fastest Growing Private Tech Companies

The Manufacturer: MX Awards Winner 2019 Young Manufacturer

Listed #135

Winner 2019 Company of the year

### The Chamber Business Awards

### Sunday Times Hiscox Tech Track

### The Journal Top 200

Top North East Companies

### **North East Business awards**

**Our customers** 





# orro 3N

Samworth Brothers

QUALITY FOODS





### QINETIQ

#### Tharsus engagement routes

Tharsus has three distinct yet complimentary service offers.

Discovery		Commercial clarity	Technology strategy		Developr	ment phase
Early stage exploration			 			   
		<b>OEDM</b> — Full service Stra	tegic Machine & Robot Developn	nen	t and Manufa	acture
					DFM*	VAM — Value
						l
					*Optional design fo	or manufacturing



**Commercialisation strategy** 

### Tesla iPhone 7bn. 2m. 1bn.

Cars in the world

People on the planet

Automata

Industrial robots

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Apple picking robot

- Labour efficiency

- An experienced picker 12 apples per minute, **5,000** per day, earns **£150** a day.
- 10 Week season £7,500 wages cost
- APR 4 apples per minute but can work 20 hours a day, **4,800** per day. Running costs per day are minimal.
- Machine lasts 3 years, need to design a machine for £20,000 or less.
- Fund installation team, maintenance team and a spares organisation probably in remote locations.

**BOARD** — Organisational context, business strategy, leadership, management of business risks and opportunities, strategic KPI's

Business excellence — Customer focus, compliance, support on business process development, documents and records control, system audits and improvements



Group support processes — Finance, information systems, human resources, health and safety and maintenance



Overview of anticipated phases – journey from current status to steady-state manufacturing

Phase 1		Phase 2	Phase 3	Phase 4
Shadow Build		Tharsus Pre Pilot Build	Supply Chain Set UP	Pilot Build
<ul> <li>Shadow Build two units at Client</li> <li>Start to recruit dedicated team</li> <li>Tharsus Engineers become familiar with the build process and capable of building the base</li> </ul>	()	<ul> <li>Build two units (Mechanical only) at Tharsus. Dev Area</li> <li>Free issue parts by Client</li> <li>Assess capability and discuss extended scope to include electrical and electronic build</li> <li>Once extended scope is agreed repeat Phase 1 and Phase 2</li> </ul>	<ul> <li>Build Supply chain capability</li> <li>Agreed suppliers adopted, Client included for sensitive parts</li> <li>Tharsus recommendations for Supply Chain consolidation agreed</li> </ul>	<ul> <li>Pilot Cell design and set up</li> <li>SOP formalised, Jigs and fixtures designed and built</li> <li>Tharsus own Supply Chain</li> <li>Test procedures agreed and implemented</li> <li>Build 30 units in pilot manufacturing</li> </ul>
				Design, Develop & Build

#### Phase 5

#### Volume Production

- Handover cell, SOP and FAT process to manufacturing
- Train and educate the • manufacturing team
- Adopt lean and 6S ٠ processes
- Establish reporting ٠ routine with CMR

- eed

a Test unit

What will my journey to productisation look like? How long will it take?



Commercially Confidential 2019



Product

98%

Volume

+/-30%

Processes 98%



During the NPI	NPI Model	Volum	
Process	<ul> <li>Cell set up</li> </ul>	– Wa	
<ul> <li>Engineering day rates</li> </ul>	<ul> <li>Supply chain set up</li> </ul>	mar	
	<ul> <li>SOP creation and documentation</li> </ul>	<ul><li>BO</li><li>cha</li><li>obs</li></ul>	
	<ul> <li>Test process set up and documentation</li> </ul>	– Hou mar	
	<ul> <li>Jigs, fixtures and tooling</li> </ul>	– Asr	

ne production model:

- arehouse and anufacturing cell space
- M incurred supply ain, inspection, solescence, packaging
- urly rate for inufacturing
- mall margin!

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# The Automata journey

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The Automata Journey A design led machine invented in Shoreditch

- Two young design engineers needed a low cost robot to help build their architectural designs
- They couldn't find a machine so decided to invent their own
- 4 years later Eva was born
- A £8000, easy to use Cobot
- Eva is now used in many applications previously not economically viable for robots

The Automata journey 2018 EVA is introduced to Tharsus

- Once they had a successful prototype the team approached Tharsus to start to build Eva in volume
- The machine was being built by skilled engineers in the lab
- The requirement to manufacture 1000's per annum



The Automata journey Partnership from prototype to production

- Full design review of Eva identifying potential manufacturing problems, a data led approach
- Set up Pilot manufacturing cell
- Agree test process sub-assemblies to FAT
- Share data in the cloud
- Work on problems collaboratively to optimise production
- Tharsus Design own work packs for specific electrical and mechanical challenges



#### Lessons Learnt

Consider the flexibility of supply chain to adapt to rapid and high volume change in design at the development phase.

Where possible avoid creating new technology for technology sake, where something already exists. Lower risk to integrate already established technology that creating your own hardware subassemblies. e.g. using off the shelf motors, sensor systems etc

Although a product may work in a controlled workshop environment, consider its use in the field and all the scenarios it could face (reliability and service life).

It's a data-driven journey.....but getting the right level/granularity is important

The Automata journey Today

- 100's Eva robots being used in multiple applications
- Very strong customer demand
- Nearing the end of Pilot manufacturing
- Looking forward to volume production

